MINUTES OF THE BOARD OF DIRECTORS MEETING OF KLAMATH RIVER RENEWAL CORPORATION March 9, 2022

- 1. Time and Place. The Board of Directors (Board) of Klamath River Renewal Corporation (the Corporation) held a meeting of the Board on March 9, 2022 at 11:30 a.m. Pacific Time via Zoom.
- 2. Attendance. The following Directors of the Corporation were present:

Board Member	Appointing Authority
Jim Root	State of Oregon
Brian Johnson	American Rivers, California Trout, Northern
	California Council of Fly Fishers International,
	Sustainable Northwest, and Trout Unlimited
Leon Szeptycki	State of California
Michael Barr	State of California
Ricardo Cano	State of California
Michael Carrier	State of Oregon
Amy Cordalis	Yurok Tribe
Laura Rose Day	American Rivers, California Trout, Northern
	California Council of Fly Fishers International,
	Sustainable Northwest, and Trout Unlimited
Wendy George	Karuk Tribe
Theodore Kulongoski	State of Oregon
Lester Snow	State of California
Glen Spain	Institute for Fisheries Resources and Pacific Coast
	Federation of Fishermen's Associations
Krystyna Wolniakowski	State of Oregon
Brian Graber (Alternate)	American Rivers, California Trout, Northern
	California Council of Fly Fishers International,
	Sustainable Northwest, and Trout Unlimited

The following Directors of the Corporation were absent:

Board Member	Appointing Authority
Natalie Arroyo	State of California
Curtis Knight (Alternate)	American Rivers, California Trout, Northern
	California Council of Fly Fishers International,
	Sustainable Northwest, and Trout Unlimited
Scott Williams (Alternate)	Yurok Tribe

The following guests were also present by invitation of the Board:

Name	Title and Affiliation
Scott Bolton	Senior Vice President, External Affairs and Customer
	Solutions, PacifiCorp

Mark Bransom	Chief Executive Officer, Klamath River Renewal
	Corporation
Jenny Ericson	Field Office Supervisor, U.S. Fish and Wildlife
	Service
Ryan Flynn	Chief Legal Officer, PacifiCorp
Jennifer Frozena	General Attorney, Office of the Solicitor, U.S.
	Department of the Interior
Laura Hazlett	Chief Operations and Financial Officer, Klamath River
	Renewal Corporation
Tim Hemstreet	Managing Director, Renewable Energy Development,
	PacifiCorp Renewable Resources
Olivia Mahony	Senior Project Manager, Board and Special Projects,
	Klamath River Renewal Corporation
Curt Melcher	Director, Oregon Department of Fish and Wildlife
Anthony Meyers	Executive Director, Delta Conveyance Office,
	California Department of Water Resources
Philip Milburn	Klamath and Malheur Watershed District Manager,
	Oregon Department of Fish and Wildlife
Richard Roos-Collins	Principal, Water Power Law Group
Kristin Silva	Financial Analyst, Klamath River Renewal
	Corporation
Anna Storey	Assistant Project Manager, Klamath River Renewal
	Corporation
Kevin Takei	Staff Counsel, California Department of Fish and
	Wildlife
Dustin Till	Assistant General Counsel, Pacific Power, PacifiCorp
Nancy Vogel	Director, Governor's Water Portfolio Program,
	California Natural Resources Agency
Shari Witmore	Fish Biologist, National Marine Fisheries Service
Ted Wise	East Region Hydropower Program Coordinator,
	Oregon Department of Fish & Wildlife

- 3. Call to Order. Mr. Root called the meeting to order and acted as Chair thereof, and Ms. Mahony acted as Recording Secretary of the meeting. After a roll call of Directors, Mr. Root announced that a quorum of the Directors was present and that the meeting, having been duly convened, was ready to proceed with its business.
- 4. Approval of Consent Agenda. Upon motion duly made by Mr. Barr and seconded by Mr. Spain, the agenda of the meeting, minutes of the November 17, 2021 Board meeting, and the Code of Conduct and Board Meeting Attendance policy amendments were unanimously approved. It was noted that the Board previously approved the language for the Code of Conduct and Board Meeting Attendance policy amendments, and had directed staff to bring the revised policies back to the Board for final approval.
- 5. Opening Comments and CEO Report. Mr. Root provided introductory comments and an overview of the meeting topics, noting the meeting would focus on the draft

Environmental Impact Statement (EIS), its implications for project timeline, and other key project updates. It was noted that the issuance of the draft EIS marks a major regulatory milestone for the project.

- a. Mr. Root then provided the update that, after reviewing the draft EIS and discussing the requirements and staff recommendations with Principal parties, the Corporation has determined that full dam removal in 2023 will not be possible, given the pre-construction work required before reservoir drawdown and dam removal.
- b. Mr. Bransom provided a brief overview of the pre-construction work required before reservoir drawdown and dam removal, including the time needed to mobilize and procure materials in preparation for construction.
- c. Mr. Bransom then provided an overview of the recent work, accomplishments, and priorities of the Corporation. It was noted that the Corporation continues to focus efforts on preparations for dam removal and advancing regulatory approvals to be prepared to start the project as soon as all final regulatory approvals are received.
- d. Mr. Root also noted that the annual election of Officers will be held at the June 22, 2022 Board meeting and requested Board members provide nomination in advance of the June meeting.
- 6. Comments from Guests. Mr. Bransom introduced guests of the meeting. PacifiCorp, state agency, tribal partners, and federal agency guests provided comments and updates to the Board.
- 7. Reports from the Board Committees. Committee chairs provided updates on the recent work of the Board Committees.
 - a. Funding Strategy Committee. Mr. Johnson provided an overview of the work to identify and advance funding initiatives for elements that fall outside of the scope of project funds, such as recreation planning and restoration work. Mr. Johnson provided an update on the Corporation's annual giving campaign, and noted the Committee will be focusing efforts on advancing recreation design and implementation funding opportunities.
 - b. Project Administration Advisory Committee. Ms. Day provided an overview of the Project Administration Advisory Committee's recent discussions to understand and address concerns raised regarding local and tribal subcontractor hiring.
 - i. Ms. Day provided an overview of the Tribal Participation Working Group's (Working Group) efforts to maximize tribal and local participation in remaining work and potential remaining subcontractor opportunities. It was noted the Working Group, in collaboration with Kiewit Infrastructure West Co., would hold a tribal outreach event on March 22, 2022 in Yreka, California.
 - c. Executive Committee. Mr. Root provided an overview of the oversight work of the Committee and noted the focus on maintaining strong coordination with the Principal parties. Mr. Root noted the Committee is also focused on understanding

current and potential short-, medium-, and long-term project risks and mitigation strategies.

- 8. Finance Committee Update. Mr. Szeptycki provided an overview of the Corporation's financials and noted the Corporation is tracking under budget for the current fiscal year based on project status. It was noted that this is not savings for the project, and instead will be deferred spending based on timeline.
 - a. Ms. Hazlett then presented the financials of the Corporation through December 2021. There was a brief discussion about the financials and project budget.
 - b. Ms. Hazlett noted the Corporation will present to the Oregon Public Utility Commission on April 19, 2022.
- 9. Regulatory Processes, Critical Path Items, and Timeline Implications.
 - a. Mr. Roos-Collins provided an overview of the draft EIS, including the timeline for submittal of comments, and an initial review of the Federal Energy Regulatory Commission (FERC) staff modifications. It was noted the Corporation is coordinating closely with the Principal parties and federal agencies to prepare comments on the draft EIS by the April 18, 2022 comment deadline. It was noted that the draft EIS provides a thorough analysis of the project and determines that dam removal provides greater environmental and economic benefits compared to leaving the facilities in place.
 - b. Mr. Roos-Collins then provided an update on the Corporation's upcoming construction design review package submittal to FERC, in response to FERC's request for a consolidated 100% design package.
 - c. Mr. Roos-Collins then provided an update on the Amended License Surrender Application and the National Environmental Policy Act (NEPA) processes. Mr. Roos-Collins also provided an update on the status of the National Historic Preservation Act Section 106 process, the Army Corps of Engineers Clean Water Act Section 404 permit, and the California Coastal Zone Management Act
 - d. There was discussion about the regulatory proceedings and timelines, including potential risks and implications for the project timeline.

10. Other Project Updates.

- a. Hatchery Plan. Mr. Till provided an update on the Fall Creek Hatchery plan, noting PacifiCorp and the California Department of Fish and Wildlife are working to finalize the terms of a Memorandum of Agreement regarding the hatchery approach. It was noted the procurement process is moving forward and PacifiCorp has retained McMillen Jacobs & Associates as the project manager.
- b. White Paper. Ms. Hazlett provided an update on the lessons learned White Paper progress.
- c. Recreation Planning. Ms. Hazlett provided the update that the Corporation engaged GreenWorks to advance recreation site design. Ms. Hazlett also provided an overview of the March 7 and 8, 2022 recreation site visit to kickoff GreenWorks' design work, which included participation from GreenWorks, the whitewater rafting outfitters, state and federal agencies, Klamath Tribes, Shasta Indian Nation, and conservation groups.

- 11. 2022 Board Meetings. Ms. Mahony provided an overview of the 2022 Board of Directors meeting dates. It was noted that the June 22 meeting will tentatively be in Portland, Oregon, pending COVID-19 restrictions.
- 12. Adjourn. There being no further business to come before the Board, and upon motion duly made by Mr. Carrier and seconded by Ms. Wolniakowski, the meeting was adjourned at 1:15 p.m. Pacific Time.

Respectfully submitted,

Olivia Mahony, Recording Secretary

Leon Szeptycki, Secretary of the Corporation